

# Equity Forum, Frankfurt

Andreas Pabst | CFO







### Car wash as a resilient & sustainable business model

WashTec is the leading supplier of innovative vehicle wash solutions worldwide. The product range includes all types of vehicle washing systems as well as associated peripheral equipment, washing chemicals and water recovery systems. As specialists in environmentally friendly car wash, we are continuously working on innovations as a contribution to a sustainable mobility today and tomorrow.

In addition, WashTec offers comprehensive service packages and digital smart service solutions over the entire life cycle of the products - these include maintenance, chemical supply, equipment take-back, as well as services for arranging financing or operator management of equipment. The main revenue drivers are the product areas of machinery, service and chemicals.



# Our Mission: Sustainable Car Wash



Smart Machines





Clean Cars

Green Chemicals

Water Recycling





Digital Platform



### Our Mission: Sustainable Car Wash

#### **Smart Machines + Water retreatment**

Digital sensors & actuators



#### **Green Car Care**

Sustainable wash chemicals



Ca

Green Chemicals

Clean Cars

Smart Machines

Water Recycling

Digital Platform





#### Sustainable Car Wash

- Transparent wash process
- Transparent water quality



### **Digital platform**

Control & supervision







## WashTec's growth drivers: national income levels, need for sustainability and mobility

#### Regions

- National income levels drive automatic car wash business
- Number of washes per car and year

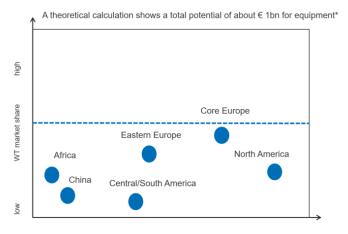
### Sustainability

- Conversion hand wash to automatic car wash
- Increasing demand car wash with water recycling

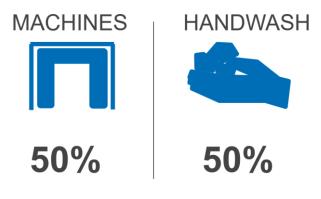
#### Car Market

Two developments in parallel:

- Increasing global car population 2 bn in 2050
- Growth of car fleets, car sharing and emergence of transport as a service: Number of washes per car and week

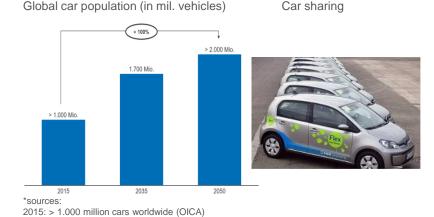


\* WashTec estimate



Total world market potential > €2.6 bn p.a.

\*Source: Market Intelligence WT



2035: 1.700 million cars (IEA 2018) 2050: > 2.000 millions cars (Shell Group Research)



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# Equipment business market players





### WashTec is world market leader with an installed base of 40,000 units





# We are full rang provider of car wash products and solutions





## WashTec has the biggest own service network in core markets

- Machines connected to service platform
- Full service contract with high uptimes of 98%+
- Call-out service
- Spare parts
- Digital solutions like EasyCarWash
- Awarded HSE organisation
- Management of sites





## We serve global and local customers

### **Mobility Hubs**



Chevron





#### Retail







#### **Automotive**







**PEUGEOT** 

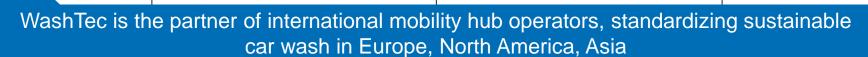
#### **Wash centers**





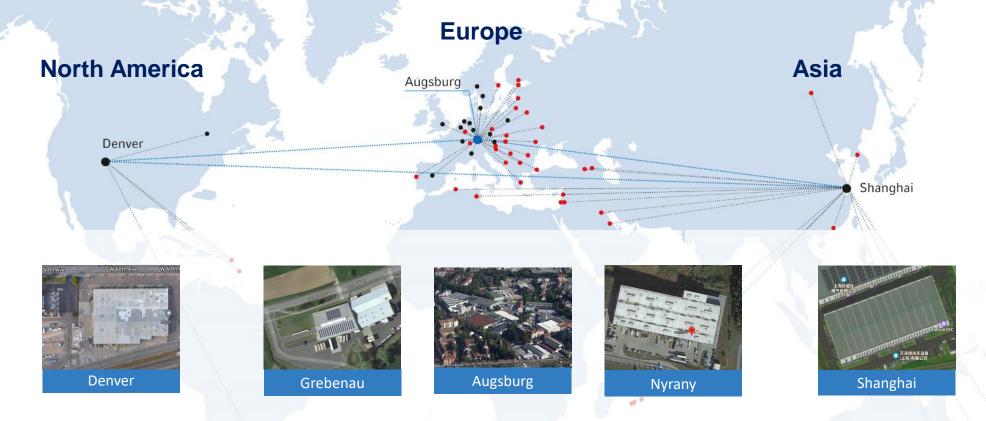








# Lean product and production footprint – True North 2023



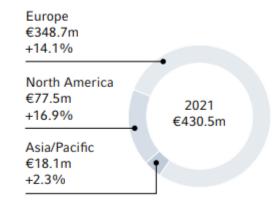
Optimized value streams for products – product platform - local and global



### Revenue share by regions

#### Revenue by regions in €m\*

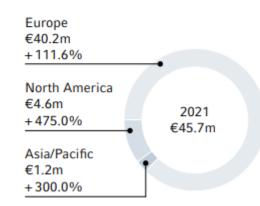




\* cross-segment consolidation effects are disregarded.

#### EBIT by regions in €m\*





\*cross-segment consolidation effects are disregarded.



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Recurring revenues\*\* consumables, service (installed base and third party)

### Revenue share by product



#### **Equipment and Service**

- Machinery
  - Gantry carwashes
  - Self-service carwashes
  - Commercial vehicle wash equipment
  - Conveyor tunnel systems
- Water recovery systems
- Spare parts
- Service
  - Full maintenance agreements
  - On-call service agreements
  - Service projects and upgrades
  - Digital solutions
    - my.carwash
    - my.service
    - my.CarWashShop
    - my.EasyCarWash
    - my.SmartSite

#### €420.0 million

(prior year: €373.2 million)



\* percentage of Revenue product segments 2022

\*\* estimate recurring based on VDMA average 30% service

#### Chemicals

- AUWA Green Car Care product range
- Sustainable cleaning, care and specialty products
- TecsLine premium Green Car Care product line
- Product range for Scandinavia with Nordic Swan Ecolabel

#### €56.9 million

(prior year: €51.0 million)

#### Other

- WashTec Carwash Management
- WashTec Financial Services (financing and leasing solutions)

#### €5.3 million

(prior year: € 6.3 million)



Clean Cars? #askWashTec

Chemicals

11.8%\*

# Global car wash markets – basic data and market position

#### CAR WASH MARKET

| 1) UNECE, eurostat, etc. 2019<br>2) Market development, WT estimate | Europe   | North America  | Asia/Pacific  | Others   |
|---|--|--|---|----------|
| Numbers of cars <sup>1</sup>  | 337 Mio.   | 326 Mio.   | 469 Mio.*   | 195 Mio. |
| Installed base  | >55,000  | >50,000  | ~40,000   | ~2,500   |
| Market growth <sup>2</sup>  | <b>→</b>   | 7  | <b>★</b>  | <b>→</b> |
| Market stage  | Volume markets demanding regarding quality and convenience | Volume markets more new sites/convenience – oriented | CN: >90% hand wash/<br>AUS, NZ see core Europe<br>JP, KOR not contestible | (<1%)    |

#### **CAR WASH MARKET POTENTIAL**

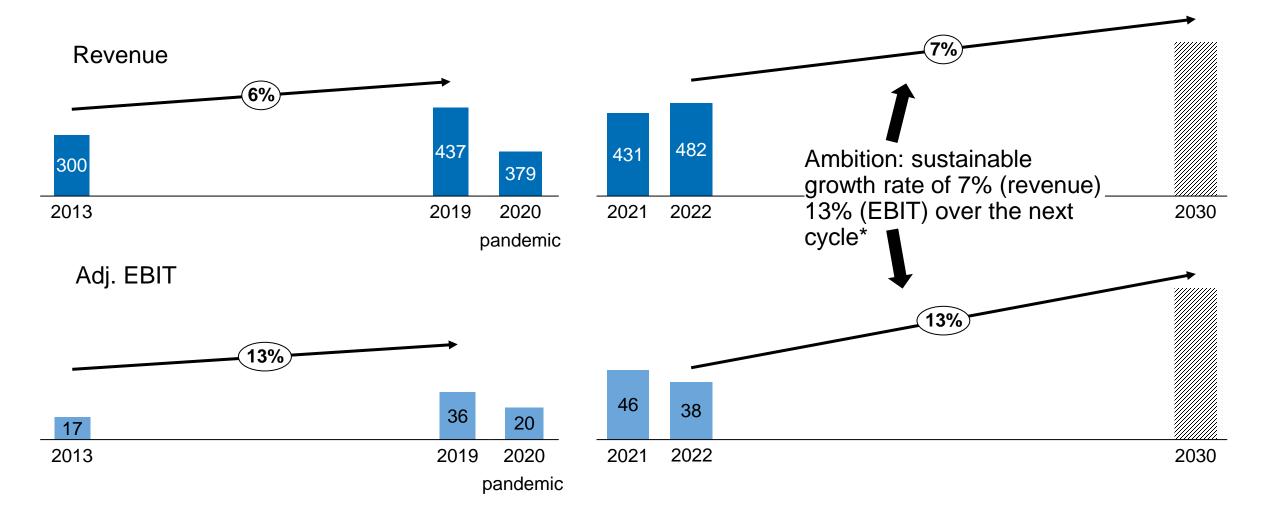
\*thereof 300 Mio. cars in China (2021) https://autonews.gasgoo.com/china\_n ews/70019540.html

| 3) Including Equipment, Service, Chemicals | Europe | North America | Asia/Pacific | Others             | Global                           |
|--|--------|---------------|--------------|--------------------|----------------------------------|
| Total potential (Mio. EUR)                 | 1,380  | 1,710         | 1,010        | 300                | 4,450                            |
| Actual market (Mio. EUR)                   | 980    | 1180          | 490          | 100                | 2,410                            |
| WashTec sales (Mio. EUR)                   | 372    | 108           | 18           | included in Europe | 482*                             |
| WashTec market share                       | ~35%   | ~10%          | ~4%          | ~5%                | WashTec Target<br>2030: ~800mEUI |

Source: WashTec market intelligence \*consolidated number / base



# Expected Revenue CAGR of 7% between 2022 and 2030; EBIT CAGR @ 13%





### WashTec Corporate Philosophy



### Our Nr. 1 goal is **customer benefit.**

- We offer our customers, the end users and car wash operators the maximum amount of benefits.
- · Revenue and profit are not goals but a logical result of our work.



# We are **specialists** in the area of carwash.

- · We focus on our area of expertise: the carwash. We understand the related processes and technologies in all their breadth and depth.
- We combine science and technology into overall better solutions;
   this includes exceptional services covering the entire life cycle.



### We are an **innovation** company.

- · We are never satisfied with the status quo, but strive to constantly improve ourselves.
- · We are curious, proactively look for opportunities, recognize areas of improvement and implement them together and quickly with all our strength.



### We live leadership.

- Leadership for us means setting an example and seeing the big picture.
   We provide a professional and creative environment for the successful development of our employees and the company.
- Trust, fairness and continuous learning form the basis of our cooperation, internally and externally.
- We ensure that roles and responsibilities are clearly assigned and know we can rely on each other to perform.



# We are entrepreneurs at WashTec.

- · We are professionals in our area of expertise, set ourselves the highest standards and are constantly developing our skills.
- Each one of us sees the whole picture and makes our contribution.
   We help each other and share our knowledge.
- Within our areas of responsibility we take decisions and accept responsibility for them.

### New aspects and work in progress



+ Digital Transformation





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# Experienced Management Board with proven track record in various Disciplines and markets



Dr. Ralf Koeppe CEO / CTO

- Corporate Development
- Human Resources
- Research & Development
- Supply Chain
- Quality



Andreas Pabst CFO

- Finance / Accounting
- IT
- Purchasing
- Investor Relations
- WashTec Financial Services
- Legal
- Risk-Management / Compliance / Revision
- Insurance

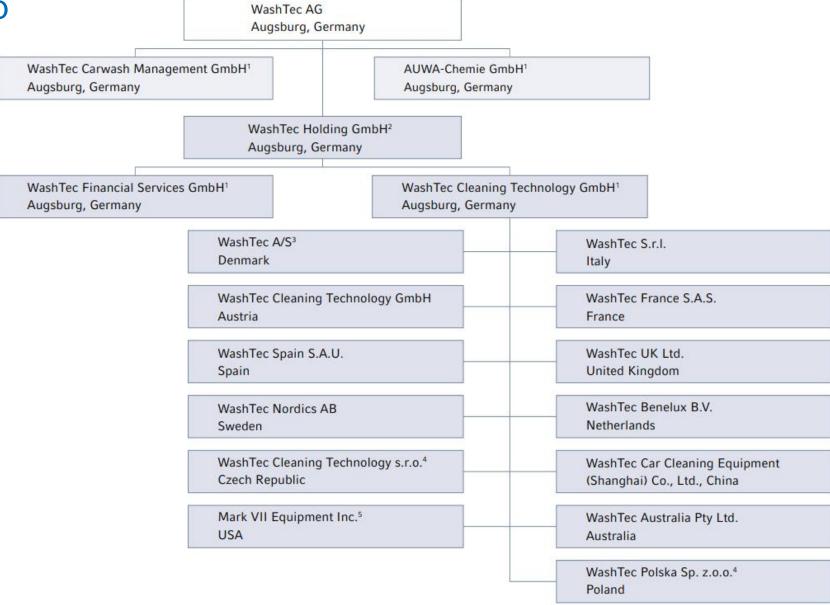


Sebastian Kutz CSO

- Sales & Service
- Product Management and Marketing



WashTec Group legal structure









## We are committed to integrating sustainability into our business model



 Comprehensive sustainability reporting in 2021 WashTec Sustainability Report 2021

2. ESG Company of the Year 2022 – Awarded by Business School Augsburg

**Economic** sustainability Innovation & leadership in sustainable carwash Social sustainability & culture



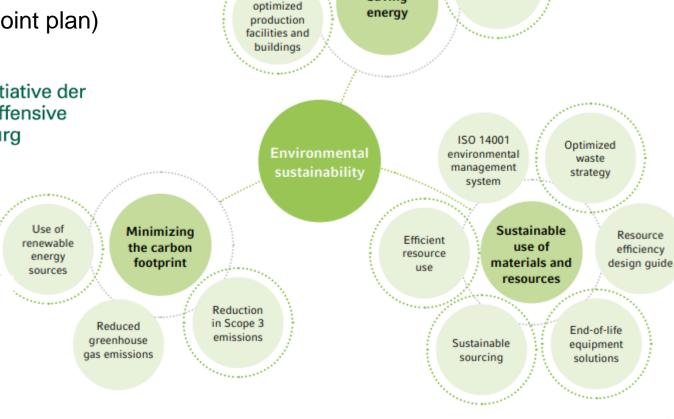
The WashTec Sustainability Programm

Environmental sustainability Dedicated to eco-efficiency

Contribution to the reduction of CO2 emissions in the Augsburg region (9-point plan)

Eine Initiative der klima offensive Augsburg

WashTec target 30% reduction CO2 CCF scope 1,2 in production countries



ISO 50001 energy management system

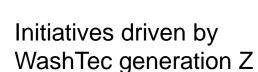
Saving

Energy-

Energy taskforce reducing consumption about 20%

Reduced

transportation





Sustainable energy and resource program 2025



# Green Car Care – Own tailored made Chemicals for advanced cleaning results and eco-friendliness

Sustainable along the entire value chain from the selection of raw materials to production and product use to waste





# WashTec - economic sustainability Leadership in sustainable carwash

### Measures energy crisis





# Energy Saving Changing JetWash from warm to cold wash

Enormously reduced energy consumption with consistent wash quality

Example: 2 space JetWash cite

One time invest 1200 €

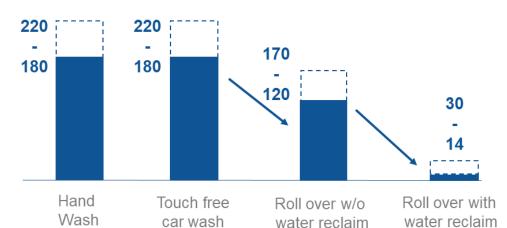
Yearly savings\* 1.624 € (gas) / 2.072 € (heating oil)



# WashTec - economic sustainability Leadership in sustainable carwash

### Measures drought

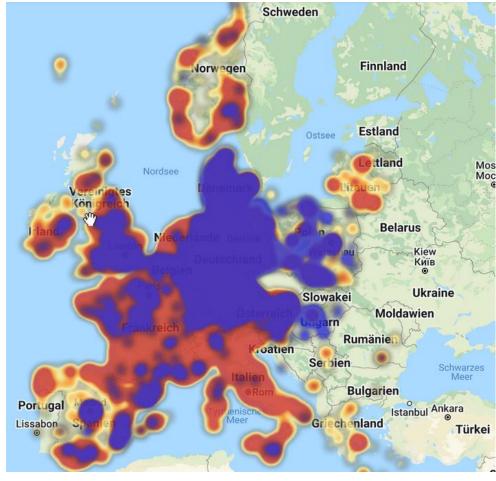
# Water consumption of fresh water (in liters per wash)





w/o water reclaim

#### without Water Treatment vs. with Water Treatment



Source: WashTec Market Intelligence



<sup>\*</sup> Sources: www.tankstellenmesse.de, WashTec estimate, www.bund-bremen.net

# WashTec - economic sustainability Leadership in sustainable carwash

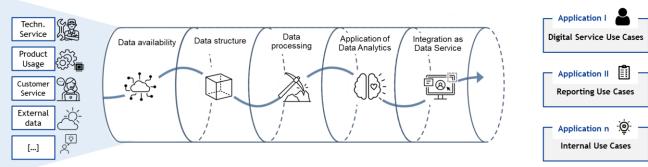


Wash count analytics



WashTec participated in the Twin Transformation Study by Ernst&Young and Fraunhofer FIT

EY Studie: Digital und nachhaltig die Zukunft sichern | EY - Deutschland



Data structure setup for data analytics BI and AI in 2022



## Recognizable effects?

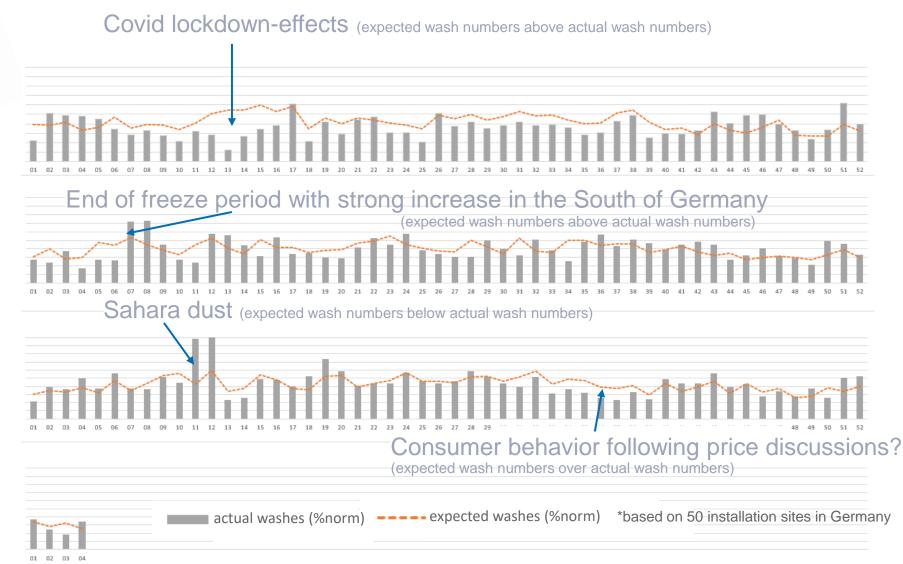
sparsamer werden – und worauf sie nicht verzichten wollen **WirtschaftsWoche** 

2021

A look into actual wash behaviour\*

2022

2023





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mywashtec.com is **THE PLATFORM** that gives **our customers** access to **WashTec's digital offers**.

mywashtec.com thus forms the bridge to the digital services ...



Gain efficiency insights thanks to smart, data-driven reports about your connected machines



Thanks to subscriptions, you can increase your wash business and profit regardless of the weather and increase customer loyalty.



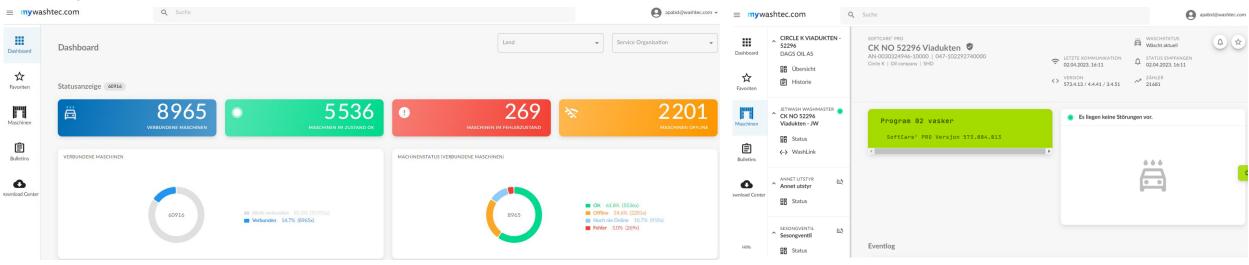
Order conveniently and at lightning speed: around the clock access to all products and spare parts - on personal terms

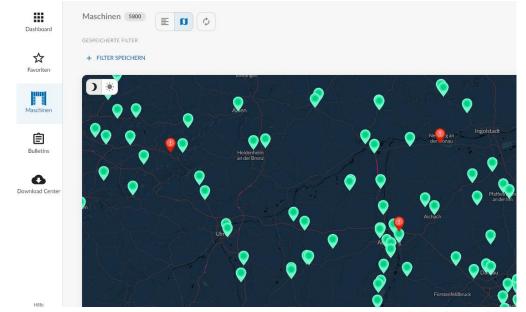


Control your wash park for more convenience and more profit



# myWashTec.com







The WashTec Sustainability Programm Social sustainability Care for people & culture Talent and leadership



Intensifying employee development

Employer

and further training

attractiveness



Regular training and Ensuring prevention high standards of occupational safety

> Regular internal audits

Near-miss reporting

Social

sustainability

Local

responsibility

We care about **Diversity** 

Promoting Respectful equal and diverse opportunities work environand diversity ment

> We master **Agile Process**

Obeya culture

Strengthening cultural transformation

Values and leadership principles

We are striving for excellence









We embrace the

next generation

Ready for next level?





## Year 2022 – Results and selected achievements

Multiple price increases to compensate material and labour price increases

**delay effect** in order backlog conversion

Reliable delivery to our customers despite of intensified global supply chain and energy crisis

shTec

Slow commissioning and conversion to revenue due to customer delays in site preparation

Continuous increase in customer loyalty and increasingly successful new customer acquisition

Revenue € 482.2m EBIT 7.9% ROCE 20.2% FCF € 16.2m





### Year 2022 – Results and selected achievements

#### **SmartCare**

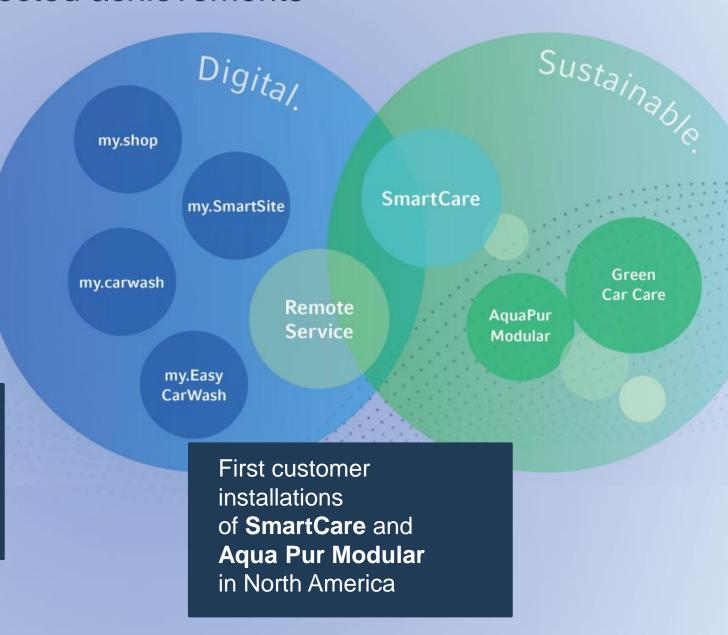
extension to a scalable platform for key accounts and direct business

#### **JetWash**

update package from warm to cold water usage – contributions to energy saving

myWashTec as a digital documentation hub for partners

Data platform for structured data and analytics (Al pipe)





## SmartCare - Next generation superior CarWash system now as a platform

#### **SMART**

Remote connectivity and diagnostics

Individual control of all settings: pricing, chemical dosing or washing programs

Wash program configuration simple and perfectly adaptable to the wash business.

Intelligent control:
For maximum wash quality,
speed and revenue



#### **CARE**

Additional configurations available including machine heights

Available as a scaleable platform for key accounts and direct customers

Improved design for outstanding wash results based on WashTec's years of research experience in CarWash

Enhanced safety options and sustainability features



### First customer installation of SmartCare and AquaPur modular in the U.S.



Rollover
SmartCare NA
(UL-Version)

Wasseraufbereitung **Aqua Pur Modular**(UL-Version)





### PostCovid return: Fairs all over the word in 2022



mywashtec - green car care

digital. nachhaltig. erfolgreich!

UNITI expo in Stuttgart, May 2022

Example triple SmartCare installation, France



autopromtec 2022, Bologna,









# 2022 at a glance - significant revenue growth with EBIT margin of 7.9% in a challenging economic environment

|  |         | Jan 1 to<br>Dec 31,2022 | Jan 1 to    | Change   |       |  |
|--|---------|-------------------------|-------------|----------|-------|--|
|  |         | DCC 31,2022             | DCC 31,2022 | absolute | in %  |  |
| Revenue                                    | €m      | 482.2                   | 430.5       | 51.7     | 12.0  |  |
| EBIT                                       | €m      | 38.0                    | 45.7        | 7.7      | -16.8 |  |
| EBIT margin                                | %       | 7.9                     | 10.6        | -2.7     | -     |  |
| EBT  | €m      | 37.3                    | 44.8        | -7.5     | -16.7 |  |
| Consolidated net income                    | €m      | 26.4                    | 31.1        | -4.7     | -15.1 |  |
| Employees at reporting date                | persons | 1,824                   | 1,782       | 42       | 2.4   |  |
| Numbers of Shares                          | units   | 13,382,324              | 13,382,324  | -        | -     |  |
| Earnings per Share                         | €       | 1.97                    | 2.32        | -0.35    | -15.1 |  |
| Free cash flow**                           | €m      | 16.2                    | 42.3        | -26.1    | -61.7 |  |
| Net cash outflow from investing activities | €m      | -6.5                    | -3.4        | -3.1     | 91.2  |  |
| Equity ratio                               | %       | 31.0                    | 36.9        | -5.9     | -     |  |
| ROCE                                       | %       | 20.2                    | 25.8        | -5.6     | -     |  |

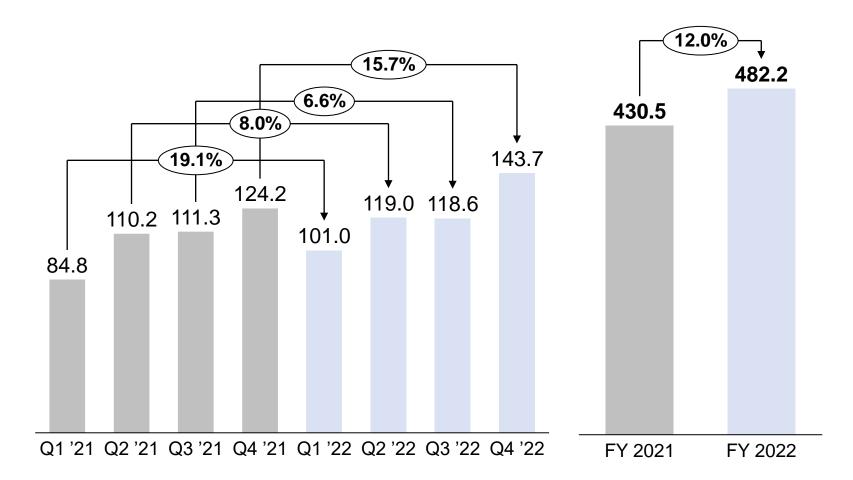
<sup>\*\*</sup> Free cash flow including repayment of lease liabilities is €7.4m (prior year: €34.5m).

Figures in this report are rounded. Because of this, individual figures may not add up to the stated totals and percentages may not precisely correspond to the absolute figures they relate to

- Revenue of €482.2m significantly higher than prior year (€430.5m), among other things due to price increases and exchange rate effects
- EBIT of €38.0m down on prior year (€45.7m), mainly due to rising material and material procurement costs; EBIT margin 7.9%
- Free cash flow of €16.2m down on prior year (€42.3m) due to decline in operating business and higher net operating working capital as a result of supply chain disruptions



## 2022 with new record revenue



- Seasonality: WashTec normally shows low first quarter and high fourth quarter
- 2022: Revenue in each quarter higher than in the same quarter of the previous year
- Q4/22 best quarter ever
- Strong growth in North-America (2022 revenue first time > € 100m)



Clean Cars? #askWashTec

### Revenue by product

| Revenue by products   |       |       |       |          |       |  |  |  |
|-----------------------|-------|-------|-------|----------|-------|--|--|--|
|                       |       | 2022  | 2021  | Change   |       |  |  |  |
|                       |       |       |       | absolute | in %  |  |  |  |
| Equipment and service | in €m | 420,0 | 373,2 | 46,8     | 12,5  |  |  |  |
| Chemicals             | in €m | 56,9  | 51,0  | 5,9      | 11,6  |  |  |  |
| Other                 | in €m | 5,3   | 6,3   | -1,0     | -15,9 |  |  |  |
| Total                 | in €m | 482,2 | 430,5 | 51,7     | 12,0  |  |  |  |

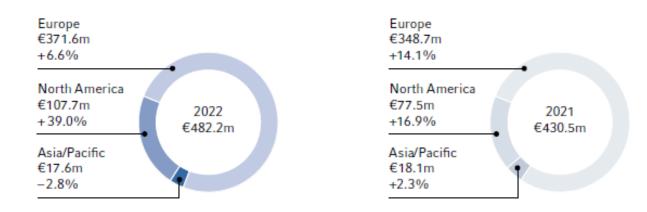
- At €420.0m, Equipment and Service revenue was up on the prior-year figure of €373.2m. Growth was largest in key accounts.
- Direct sales and the chemicals business also grew. The increase in revenue is partly due to price increases and positive currency effects.
- Other revenue accounts for around 1.1% of the WashTec Group's total revenue.



Clean Cars? #askWashTec

### Region key figures

#### Revenue by regions in €m\*



<sup>\*</sup> cross-segment consolidation effects are disregarded.

**Revenue by regions** 

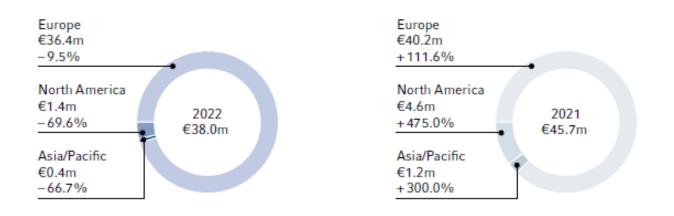
| in €m         | 2022  | 2021  | Change<br>(in%) |
|---------------|-------|-------|-----------------|
| Europe        | 371.6 | 348.7 | 6.6             |
| North America | 107.7 | 77.5  | 39.0            |
| Asia/Pacific  | 17.6  | 18.1  | -2.8            |

- Europe: Revenue growth mainly in key accounts and positive chemical business
- North America: Revenue overUSD 100m for the first time - driven in particular by strong machinery business
- Asia/Pazific: Positive development in Australia burdened by declining sales in China, partly due to zerocovid policy



### Region key figures

#### EBIT by regions in €m\*



 <sup>\*</sup>cross-segment consolidation effects are disregarded.

**EBIT** by regions

| in €m         | 2022 | 2021 | Change<br>(in%) |
|---------------|------|------|-----------------|
| Europe        | 36.4 | 40.2 | -9.5            |
| North America | 1.4  | 4.6  | -69.6           |
| Asia/Pacific  | 0.4  | 1.2  | -66.7           |

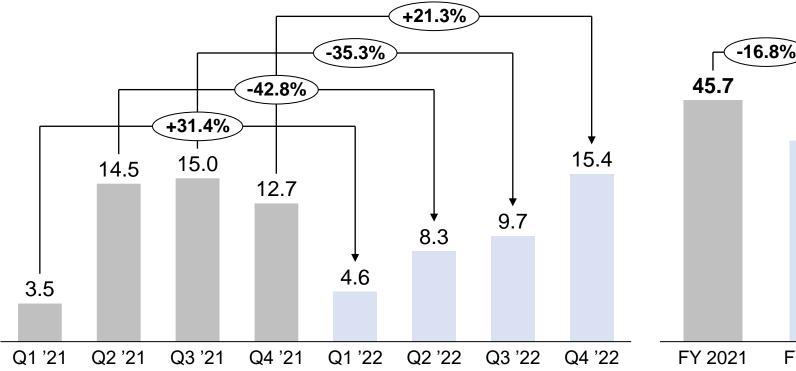
- EBIT in Europe decreased from €40.2m in the prior year to €36.4m, which is inside the revised July 2022 guidance range of EBIT between €34m and €38m.
- Earnings in North America fell significantly by €3.2m to €1.4m (prior year: €4.6m). EBIT was also €0.5m down on adjusted EBIT\* in the prior year.
- Asia/Pacific: EBIT fell significantly to €0.4m (prior year: €1.2m) and was thus below expectations. In addition, EBIT was reduced by a negative effect of €0.2m from the measurement of assets and liabilities denominated in foreign currencies (prior year: positive effect of €0.6m).

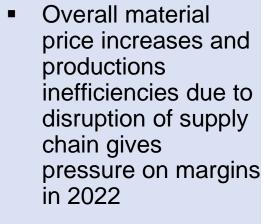


### Full-year EBIT significantly below prior year



4.1% 13.1% 13.5% 10.2% 4.6% 7.0% 8.2% 10.7% 10.6% 7.9%





2022: quarterly increase of EBIT margin

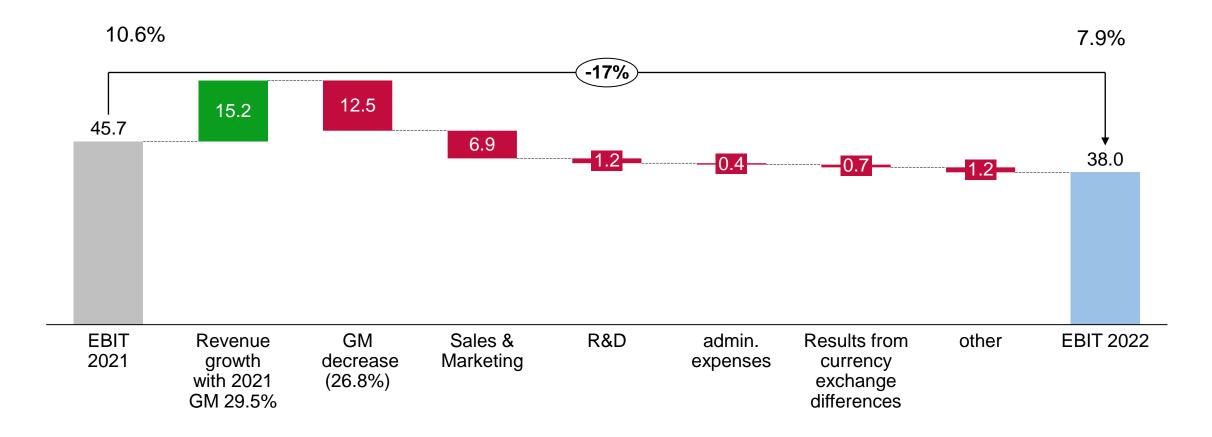
38.0

FY 2022

 Q4/22 EBIT margin back on PY level



# EBIT bridge: lower gross margin and higher selling expenses (esp. freight costs) lead to lower EBIT





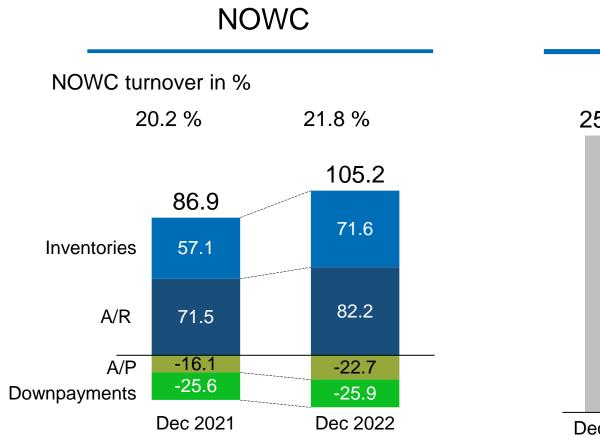
# Free cash flow below prior year mainly due to increase in net operating working capital

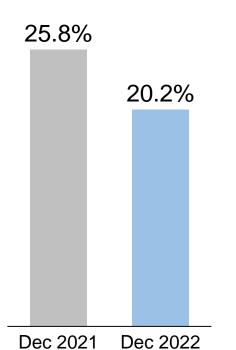
| In €m                                      | 2022  | 2021  | Change   |          |  |
|--|-------|-------|----------|----------|--|
|  |       |       | absolute | in %     |  |
| EBT  | 37.3  | 44.8  | -7.5     | -16.7    |  |
| Net cash inflow from operating activities  | 22.7  | 45.7  | -23.0    | -50.3    |  |
| Net cash outflow from investing activities | -6.5  | -3.4  | -3.1     | -91.2    |  |
| Free cash flow                             | 16.2  | 42.3  | -26.1    | -61.7    |  |
| Net cash outflow from financing activities | -48.5 | -39.4 | -9.1     | -23.1    |  |
| Net change in cash funds                   | -32.2 | 2.9   | -35.1    | -1,210.3 |  |
| Cash funds as of Dec. 31                   | -27.1 | 4.5   | -31.6    | -702.2   |  |

- Free cash flow significantly below prior year:
  - > lower earnings before taxes
  - > Significant increase in net operating working capital due to high trade accounts receivable as of the reporting date and increased inventories significantly above prior year
- Cash outflow from financing activities includes dividend payment of €38.8 million (previous year: €30.8 million)
- Dividend proposal for 2022: €2.20 per no-par value share entitled to dividend (total: €28.4 million)

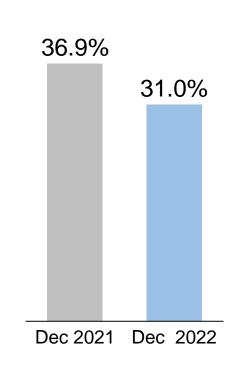


# NOWC turnover, ROCE and Equity Ratio





ROCE



**Equity Ratio** 



### Guidance 2023

|               | 2022   | Guidance 2023               |
|---------------|--------|-----------------------------|
| Revenue       |        | at prior-year level +/-3%   |
| EBIT          | 38.0m€ | significant increase >= 10% |
| Free Cashflow | 16.2m€ | significant increase >= 10% |
| ROCE          | 20.2%  |                             |







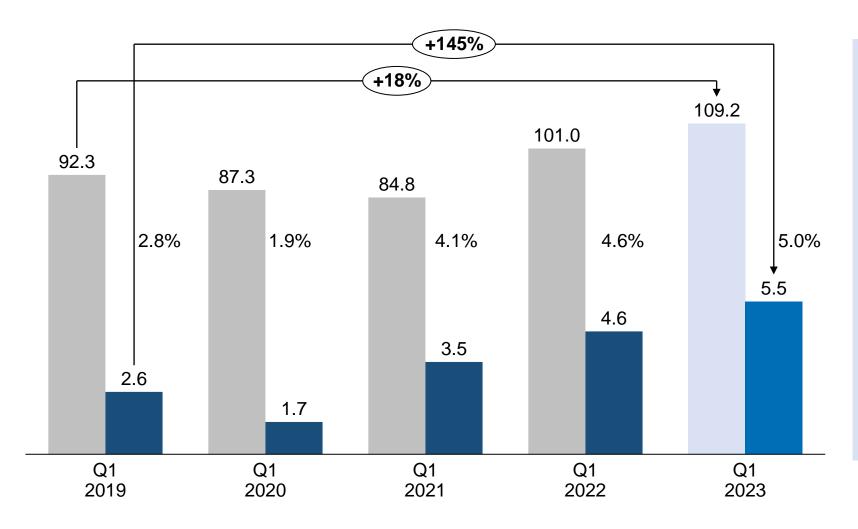
### Q1 2023 at a glance – positive revenue and EBIT development

| Q1   |         |            |            |          |        |  |  |
|--|---------|------------|------------|----------|--------|--|--|
|  |         | 04 0000    |            | Cha      | Change |  |  |
|  |         | Q1 2023    | Q1 2022    | absolute | in %   |  |  |
| Revenue                                    | €m      | 109.2      | 101.2      | 8.2      | 8.1    |  |  |
| EBIT                                       | €m      | 5.5        | 4.6        | 0.9      | 19.6   |  |  |
| EBIT margin                                | %       | 5.0        | 4.6        | 0.4      | -      |  |  |
| EBT  | €m      | 5.1        | 4.5        | 0.6      | 13.3   |  |  |
| Net income                                 | €m      | 3.5        | 2.3        | 1.2      | 52.2   |  |  |
| Employees at reporting date                | persons | 1,785      | 1,788      | -3       | -0.2   |  |  |
| Number of Shares                           | units   | 13,382,324 | 13,382,324 | 0        | 0.0    |  |  |
| Earnings per Share                         | €m      | 0.26       | 0.17       | 0.09     | 52.2   |  |  |
| Free cash flow                             | €m      | 1.9        | -3.6       | 5.5      | 152.8  |  |  |
| Net cash outflow from investing activities | €m      | 11.1       | 1.2        | 9.9      | 825.0  |  |  |
| Equity ratio                               | %       | 31.2       | 36.0       | -4.8     | -      |  |  |

- Group revenue increased in all product segments
  - WashTec generated revenue of €109.2m in the first three months of the year, a new record for a first quarter and a significant 8.1% increase on the prior year (€101.0m).
- Significant increase in Group EBIT EBIT, at €5.5m, 19.6% higher than prior year due to positive revenue performance and strict cost management (prior year: €4.6m); EBIT margin in traditionally weak first quarter: 5.0% (prior year: 4.6%).
- Positive free cash flow Despite a high level of investment activity, notably including the acquisition of the site occupied by the US subsidiary, the Group generated a positive free cash flow of €1.9m (prior year: €-3.6m).
- Full year guidance for 2023 confirmed Revenue on a similar level to the prior year with a significant increase in EBIT.



### Revenue Q1 and EBIT Q1 in multi-year comparison in €m



In general, first quarter is the weakest for WashTec.

Q1/23 best first quarter for WashTec.

#### Revenue:

- +18% compared to pre-covid
- CAGR of 4.3% since 2019

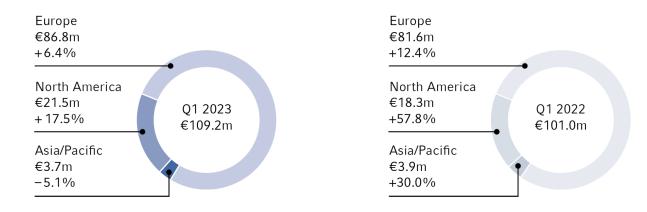
#### EBIT:

- EBIT more than doubled compared to pre-covid
- CAGR of 20.6% since 2019



### Revenue Q1 by region

#### Revenue by regions in €m\*



<sup>\*</sup> cross-segment consolidation effects are disregarded. Percentage change from comparative period

| <u>Revenue</u> | by | regions, | <u>Q1</u> |
|----------------|----|----------|-----------|
|                |    |          |           |
|                |    |          |           |

| in €m         | Q1 2023 | Q1 2022 | Cha      | nge  |
|---------------|---------|---------|----------|------|
|               |         |         | absolute | in % |
| Europe        | 86.8    | 81.6    | 5.2      | 6.4  |
| North America | 21.5    | 18.3    | 3.2      | 17.5 |
| Asia/Pacific  | 3.7     | 3.9     | -0.2     | -5.1 |
| Consolidation | -2.9    | -2.9    | 0        | -    |
| Total         | 109.2   | 101.0   | 8.2      | 8.1  |

- Europe stands for 79.5% (Q1/22 80.8%) of groups revenue; revenue increased by 6.4% in Q1/23 after 12.4% in Q1/22. Key account business clearly predominated here. Chemicals revenue also performed positively.
- Revenue in **North America** was significantly higher than in the prior year, with an increase of 17.5% to €21.5m (prior year: €18.3m).

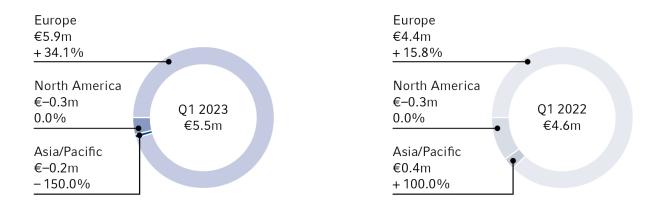
  Revenue share of North America is now at 19.7% (Q1/22: 18.1%).
- In the **Asia/Pacific** region, revenue in the first three months came to €3.7m a decrease of €0.2m (prior year: €3.9m).



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### EBIT Q1 by region

#### **EBIT** by regions in €m\*



<sup>\*</sup> cross-segment consolidation effects are disregarded. Percentage change from comparative period

**EBIT** by regions, Q1

| in €m         | Q1 2023 | Q1 2022 | Change   |        |
|---------------|---------|---------|----------|--------|
|               |         |         | absolute | in %   |
| Europe        | 5.9     | 4.4     | 1.5      | 34.1   |
| North America | -0.3    | -0.3    | 0        | 0.0    |
| Asia/Pacific  | -0.2    | 0.4     | -0.6     | -150.0 |
| Consolidation | 0.1     | 0.1     | 0        | -      |
| Total         | 5.5     | 4.6     | 0.9      | 19.6   |

- EBIT in the **Europe** region increased by a significant 34.1% to €5.9m in the first quarter (prior year: €4.4m). EBIT-Margin is at 6.8% (Q1/22: 5.4%)
- EBIT in the North America region was at the same level as the prior year at €-0.3m (prior year: €-0.3m). In order to sustainably increase profitability, an efficiency program was launched in the first quarter and work has begun on its implementation. The Group expects a positive contribution from this in the current fiscal year
- Due to the decline in revenue in the first quarter, the Asia/Pacific region generated a small loss of €-0.2m (prior year: €0.4m)



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### Revenue Q1 by product

| Revenue by product, Q1 |         |          |                    |       |  |  |  |  |
|------------------------|---------|----------|--------------------|-------|--|--|--|--|
| in €m                  | Q1 2023 | Q1 2022  | Cha                | nge   |  |  |  |  |
|                        | Q1 2023 | Q I ZUZZ | 7.2<br>1.1<br>-0.2 | in %  |  |  |  |  |
| Equipment and service  | 91.1    | 83.9     | 7.2                | 8.6   |  |  |  |  |
| Chemicals              | 16.7    | 15.6     | 1.1                | 7.1   |  |  |  |  |
| Other                  | 1.3     | 1.5      | -0.2               | -13.3 |  |  |  |  |
| Total                  | 109.2   | 101.0    | 8.2                | 8.1   |  |  |  |  |

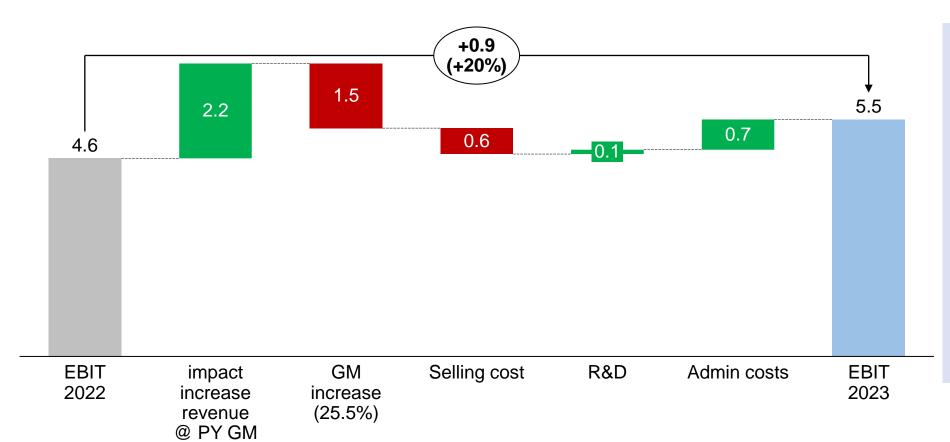
Revenue increased compared to the prioryear quarter in all product segments due to:

- price increases implemented over the course of the last year and at the beginning of this year
- increased number of machines sold
- Good chemical business, especially in Europa and Australia



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## EBIT-Bridge Q1



- form 26.8% o 25.5% mainly due to higher material and energy costs compared first quarter 2022
- Functional costs ratio (sum of selling costs, R&D and administrative expenses as percentage of revenue) decreased due to strict cost management from 22.8% to 21.0%
- Increase in selling expenses caused by significant higher outbound freights

Clean Cars? #askWashTec

(26.8%)



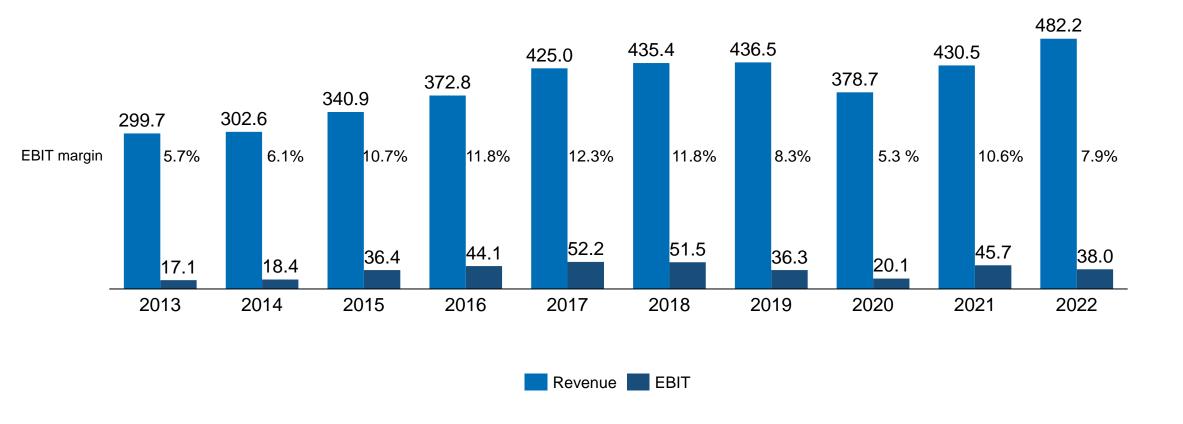


## Overview 2013 - 2022

|                     |        | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  |
|---------------------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue             | €m     | 299.7 | 302.6 | 340.9 | 372.8 | 425.0 | 435.4 | 436.5 | 378.7 | 430.5 | 482.2 |
| EBIT                | €m     | 17.1  | 18.4  | 36.4  | 44.1  | 52.2  | 51.5  | 36.3  | 20.1  | 45.7  | 38.0  |
| EBIT margin         | in %   | 5.7   | 6.1   | 10.7  | 11.8  | 12.3  | 11.8  | 8.3   | 5.3   | 10.6  | 7.9   |
| EBT                 | €m     | 15.8  | 17.7  | 35.9  | 43.6  | 51.6  | 50.8  | 35.7  | 18.8  | 44.8  | 37.3  |
| Net income          | €m     | 11.2  | 12.7  | 24.6  | 30.6  | 36.9  | 34.0  | 22.3  | 13.3  | 31.1  | 26.4  |
| Earnings per Share  | €m     | 0.80  | 0.91  | 1.78  | 2.29  | 2.76  | 2.54  | 1.66  | 0.99  | 2.32  | 1.97  |
| Dividend per Share  | €m     | 0.64  | 1.65  | 1.70  | 2.10  | 2.45  | 2.45  | _     | 2.30  | 2.90  | 2.20  |
| Free cash flow      | €m     | 15.7  | 25.1  | 26.2  | 20.8  | 28.1  | 32.3  | 15.0  | 45.6  | 42.3  | 16.2  |
| Balance sheet total | €m     | 174.2 | 185.8 | 190.0 | 218.1 | 233.9 | 237.2 | 274.9 | 244.0 | 267.0 | 284.5 |
| Equity              | €m     | 87.8  | 90.9  | 80.3  | 87.4  | 94.2  | 95.4  | 84.5  | 96.2  | 98.4  | 88.1  |
| Employees           | people | 1,670 | 1,676 | 1,672 | 1,741 | 1,793 | 1,852 | 1,880 | 1,798 | 1,767 | 1,806 |

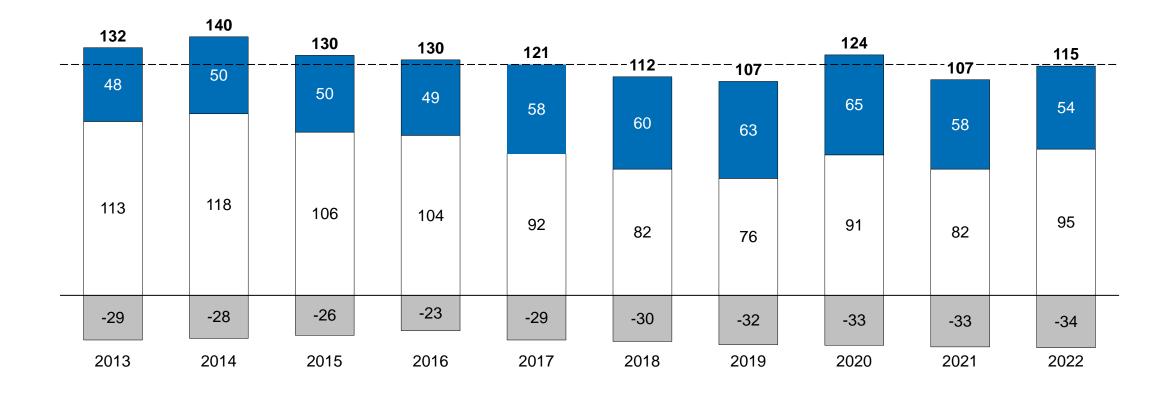


# Overview Revenue, EBIT and EBIT-Marge



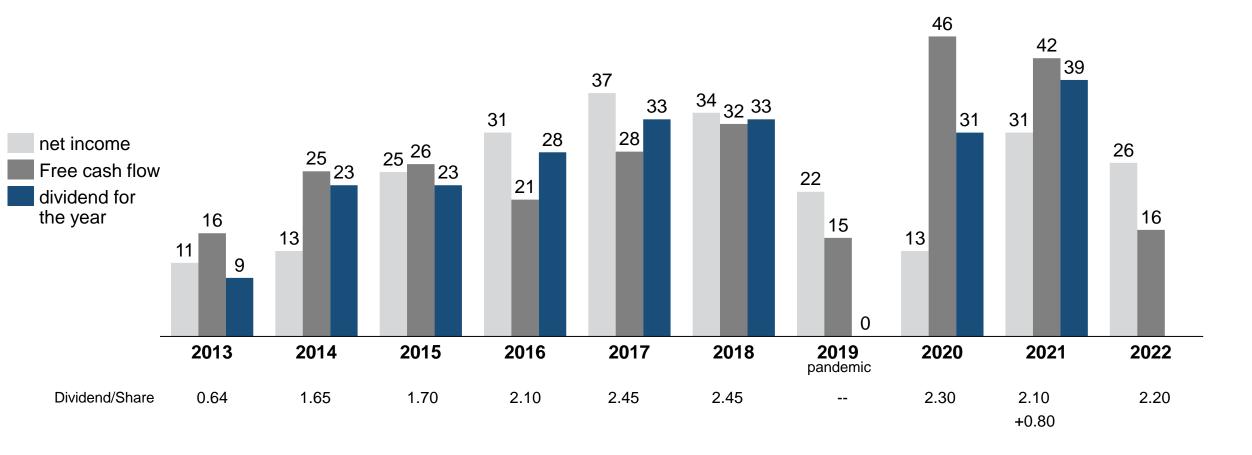


# Cash Cycle



DSO DIO DPO

## Overview Net income, Free cash flow, dividend







CLEAN CARS®



### Financial Calendar 2023

| Date             | Event                                    |
|------------------|--|
| June 21, 2023    | Sustainability report   Press conference |
| August 3, 2023   | Half-yearly financial statement          |
| November 2, 2023 | Q3 Statement                             |



### **Event Calendar 2023**

| Date                 | Event                                  |
|----------------------|--|
| June 15, 2023        | Warburg Highlights Conference, Hamburg |
| November 2729., 2023 | Equity Forum, Frankfurt                |
|                      |  |



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